AFLCMC Life Cycle Industry Days
Digital Directorate Update

Steven D. Wert, SES

PEO Digital

August 2023

Digital Directorate
Scope and Mission Areas

Program Designation
Total # WML Active 320
*1 pending

- ACAT IC 2
- ACAT II 2
- ACAT III 49
- FMS 171
- SUSTMT 47
- AML EXMT 29
- SWAP 8
- MTA 11

Total Manpower 4,857

- Military 474
- Civilian 1919
- A&AS 2253
- Other 211

Aerospace Management Systems

Kessel Run

CCMD C2

Theater Battle Control

C2ISR

International Airborne BMC2

$11.2B Active Year & FMS*

- RDT&E $1.3B
- PROC $2.2B
- O&M $1.8B
- FMS $5.9B

** Total cases' executable line value*

Mission: Automate and accelerate C2 operations for speed and effectiveness, and make the world safer for the Joint Force, our allies, and the nation

Vision: The USAF and our allies remain the world's most agile and powerful force

2023 Priorities
- Taking care of our people and our critical mission
- Digital transformation
- Speed, innovation, and technology

Airspace Mission Planning Systems

International C2 & Sensors

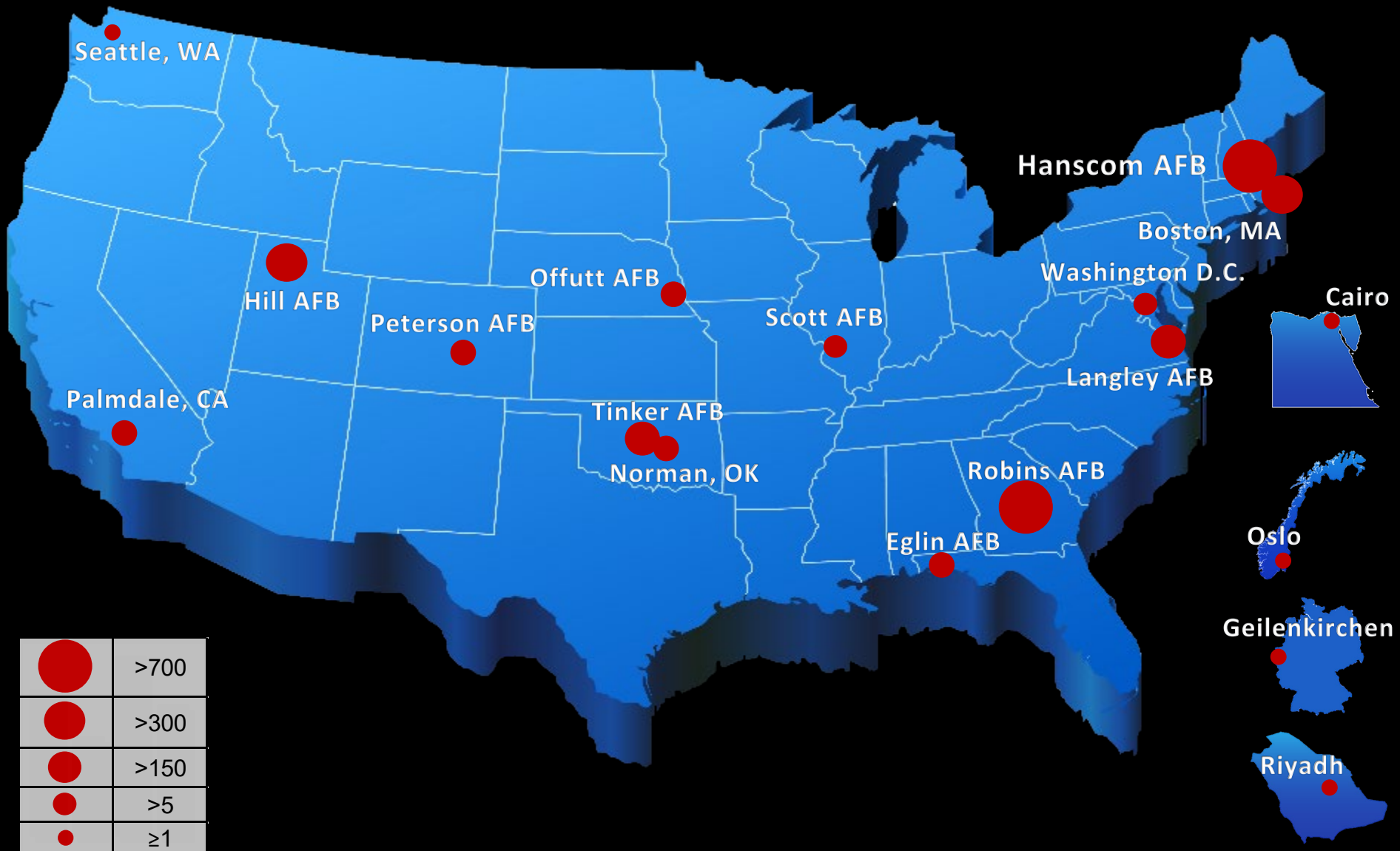
AWACS

Force Protection

Qatar IAMD

Aerospace Dominance Enabler

Digital Directorate
Geographically Diverse



Aerospace Mgmt Systems
AFLCMC/HBA
Air Traffic Control and Landing Systems (ATCALS)
Air Traffic Management Systems
Weather Systems
Aviation Standards

Locations
Hanscom*, Offutt, Tinker, Norman OK

Kessel Run
AFLCMC/HBB
Air Operations Centers
Targeting & GEOINT
Unit Level C2
ISR Applications
C2IMERA
PEX

Locations
Boston*, Hanscom, Langley

Combatant Command Command & Control
AFLCMC/HBC
Global Strike C2
Level IV Nuclear Plans
Operations Plan 8010
Decision Support System
Mobile C2 Systems

Locations
Offutt*, Peterson

Theater Battle Control
AFLCMC/HBD
Homeland defense
Battle Management C2
NCR-IADS, WAS, BCS
Tactical Air Control, 3DELRR
HF Global Comm System

Locations
Hanscom*, Tinker

C2ISR
AFLCMC/HBG
AF-DCGS
E-8C JSTARS
Integrated Broadcast System
TACMOR
Special Programs

Locations
Robins*, Hanscom, Langley

International Airborne BMC2
AFLCMC/HBI
Intl AWACS & Airborne Early Warning
RSAF RAMP
Japan MCU

Locations
Hanscom*, Tinker

Airspace Mission Planning
AFLCMC/HBM
Joint Mission Planning
Mobility Air Force Planning
Portable Flight Planning
Joint Precision Airdrop

Locations
Hanscom*, Hill, Eglin, Scott

Foreign Military Sales
AFLCMC/HBN
Air Defense Operation Centers
Cyber Security IT Upgrades
C3 Systems
Surveillance Radars
Logistics & Commodities

Location
Hanscom*

AWACS/E-7
AFLCMC/HBS
E-7
Airborne Early Warning
Battle Management & Command and Control

Locations
Tinker*, Hanscom, Seattle

Force Protection
AFLCMC/HBU
Conventional Force Protection
Nuclear Force Protection
IDS Equipment Qualification
Counter sUAS, C-RAM

Location
• Hanscom*

Qatar IAMD
AFLCMC/HBV
Air Defense Ops Center
Early Warning Radar
Air Operations Center
Lower/Upper Tier TBM
Surveillance/Fire Control

Locations
Hanscom*, Al Udeid

Aerospace Dominance Enablers
AFLCMC/HBZ
Atmospheric Early Warning
Control & Reporting Centers
Power Conditioning & Interfacing Equipment
Shelters, Radomes & Towers
Personal Recovery C2

Locations
Hill*, Tinker, Eglin

SECAF's Operational Imperatives

The DAF must ensure that our investments in future capabilities are focused on our pacing challenges, primarily China but also Russia

#1 Defining Resilient Space Order of Battle and Architectures
#2 Achieving Operationally-Optimized ABMS/JADC2
#3 Achieving Moving Target Indication and Tracking at Scale
#4 Defining the Next Generation Air Dominance System of Systems
#5 Defining Optimized Resilient Basing, Sustainment, and Communications in a Contested Environment
#6 Defining the B-21 Long Range Strike Family of Systems
#7 Evaluating Readiness of the DAF to Transition to a Wartime Posture Against a Peer Competitor

Existing capabilities, ongoing concept exploration, studies, analyses, war-games, and M&S plus RFI responses from industry—recommendations to inform the FY24 POM

Pivot the AF from counter-insurgency to the highly congested and contested fight—identified the operational analysis-based capabilities needed

NDS and Joint Warfighting Concept Driving Changes

Emerging Themes	Program Changes
Persistent target custody in the HCE	E-7 to replace AWACS, retiring JSTARS
Distributed BMC2	Cloud-based C2, tactical ops centers (TOC-L)
Agile combat employment	Mobile ATCALS, ExMET, air base air defense, C2IMERA, MAF C2, distributed AOC functions
Disaggregated long range kill chains	Leveraging all sensors, E-7, 3DELRR, AOC, AF-DCGS, Targeting & GEOINT
Collaborative combat aircraft	Multi-ship mission planning
Forward air base air defense	Force protection, C-sUAS, C-RAM, ABAD
ABMS / CBC2	Evolving AOC, BCS, and CRCs
Weapons	Mission planning for advanced weapons
Homeland defense/deterrence	NORAD over the horizon radars, SMPES

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Air Traffic Management Systems
Weather Systems
Aviation Standards

Locations
Hanscom*, Offutt, Tinker, Norman OK

Kessel Run
AFLCMC/HBB
Air Operations Centers
Targeting & GEOINT
Unit Level C2
ISR Applications
C2IMERA
NOVA, Project NEXUS, Accel Kill Chain Apps (OI#3)

Locations
Boston*, Hanscom, Langley

Combatant Command Command & Control
AFLCMC/HBC
Global Strike C2
Level IV Nuclear Plans
Operations Plan 8010
Decision Support System
Mobile C2 Systems
SMPES

Locations
Offutt*, Peterson

Theater Battle Control
AFLCMC/HBD
Homeland defense OTHR
Battle Management C2
NCR-IADS, WAS, BCS
Tactical Air Control, 3DELRR
HF Global Comm System

Locations
Hanscom*, Tinker

C2ISR
AFLCMC/HBG
AF-DCGS
E-8C JSTARS
Integrated Broadcast System
TACMOR, Project NEXUS, Accel Kill Chain Apps (OI#3)

Locations
Robins*, Hanscom, Langley

International Airborne BMC2
AFLCMC/HBI
Intl AWACS & Airborne Early Warning
RSAF RAMP
Japan MCU
ROK E-7 / RSAF E-7

Locations
Hanscom*, Tinker

Airspace Mission Planning
AFLCMC/HBM
Joint Mission Planning
Mobility Air Force Planning
Joint Precision Airdrop
MAF C2 (618 AOC)/Conjure Puckboard, Magellan

Locations
Hanscom*, Hill, Eglin, Scott

Foreign Military Sales
AFLCMC/HBN
Air Defense Operation Centers
Cyber Security IT Upgrades
C3 Systems
Surveillance Radars
Morocco C2 / KSA C4I

Location
Hanscom*

AWACS/E-7
AFLCMC/HBS
E-7 (OI #3)
Airborne Early Warning
Battle Management & Command and Control

Locations
Tinker*, Hanscom, Seattle

Force Protection
AFLCMC/HBU
Conventional Force Protection
Nuclear Force Protection
IDS Equipment Qualification
Counter sUAS, C-RAM
Air Base Air Defense (OI #5)

Location
- Hanscom*

Qatar IAMD
AFLCMC/HBV
Air Defense Ops Center
Early Warning Radar
Air Operations Center
Lower/Upper Tier TBM
Surveillance/Fire Control

Locations
Hanscom*, Al Udeid

Aerospace Dominance Enablers
AFLCMC/HBZ
Atmospheric Early Warning
Control & Reporting Centers
Power Conditioning & Interfacing Equipment
Shelters, Radomes & Towers
PRC2/NGSR

Locations
Hill*, Tinker, Eglin

FY23 New Start: E-7A Wedgetail

18 August 2022, RAAF Base Canberra

Leveraging ongoing UK E-7A production and AUS experience—limited requirements changes

Acquisition Strategy approved by the AF SAE

J&A approved in time to support SECAF posture hearings last year

Secured OSD(A&S) MTA Advisory Board approval for Rapid Prototype program

RFP released October 2022 and contract awarded 28 February 2023

FY23 New Start: HLD OTHRs

FY23 PDM for Homeland Defense Over the Horizon Radars—significant new program

11-20 August 2022 visits to JORN sites—mature operational capability

HLD OTHR requirements will drive the most capable OTHR system-of-systems ever fielded

How we operate

- We will continue to seek **innovative approaches in our acquisition strategies** – the majority of acquisition approaches will be in some way non-traditional strategies (micro-contracting, diversifying, non-FAR Part 15, new competitions, various acquisition authorities, small business and start-ups, and other approaches)

- We will seek to diversify the defense industrial base through contracting with **small businesses and start-ups** and exceed our established FY23 SB goal

- We will seek to **save over 10 years** of acquisition teams' time through streamlined approaches, leveraging existing contracts, value-added partnerships, and achieving CEs early

- We will **challenge bureaucracy** through exceptions to policy, waivers, streamlined approaches, and recommended policy changes

- **We will continue to support** our innovation leads, the Banshee program, AIA rotations, and other opportunities for our people

AFLCMC/HB Directorate Scoreboard

As of 09 May 23

Mission: Automate and accelerate C2 operations for speed and effectiveness, and make the world safer for the Joint Force, our allies, and the nation

Vision: The USAF and our allies remain the world's most agile and powerful force

PROJECTED 94%

Critical Events
106 of 265 OPEN

SCORED 87%

EARLY/ ON-TIME 153

LATE 6 Open/Late 16

1 Marginal
AT RISK
HBS – DRAGON FMSS CA
HBU– CRAM UON
HBZ – AEWS JSS
HBM – MAF RELO
HBN Qatar
ADOC CA

34% (98 of 320)

DIGITAL TRANSFORMATON Programs with Govt Instance, Source Code, or Digital Model

Innovation Phase Status

45 SBIR/RIF CONTRACTS

34	9	5
PHASE II/RIF	STRATFI/TACFI	PHASE III

CPAR STATUS

232/32 late
TOTAL

Small Business

Proj Goal	Actual
20.95%	23.56%

Competition

Proj Goal	Actual
31.69%	27.19%

Hiring Goals: FY23 Goal/On-boarded to date

as of 5 May 23

335/176

	PM	EN	COS	PK	FM	LG	IP	IN
RDT&E	82/35	39/14	18/2	30/5	22/9	9/5	1/1	2/1
DCA	4/0	12/16	39/48	2/1	1/1	4/4	4/0	4/0
FMS DCF	0/0	5/13	1/0	4/2	0/0	8/1	0/0	0/0
FMS ADMIN	22/0	0/0	0/0	4/5	2/3	0/5	1/0	1/0
O&M	0/0	4/1	9/6	2/2	0/0	0/0	1/1	0/0
Total	108/36	60/44	67/56	42/15	25/13	21/10	7/1	7/1

Acquisition Team Days Saved

12,030
days to date

Business Opportunities

Aerospace Management Systems Division

PEO Digital

HBA Potential Opportunity

Tactical Air Navigation (TACAN) Subsystem

Business Opportunity

- Replace TACAN subsystem within existing collocated VHF Omni Directional Range/TACAN (VORTAC) System for OCONUS Air Base
- Customer Training

Schedule

- Draft RFP Release: Jun 23
- RFP Release: Sep 23
- Contract Award: Aug 24
- PoP: Aug 24 – Aug 26

Contract Information

Anticipated contract strategy:

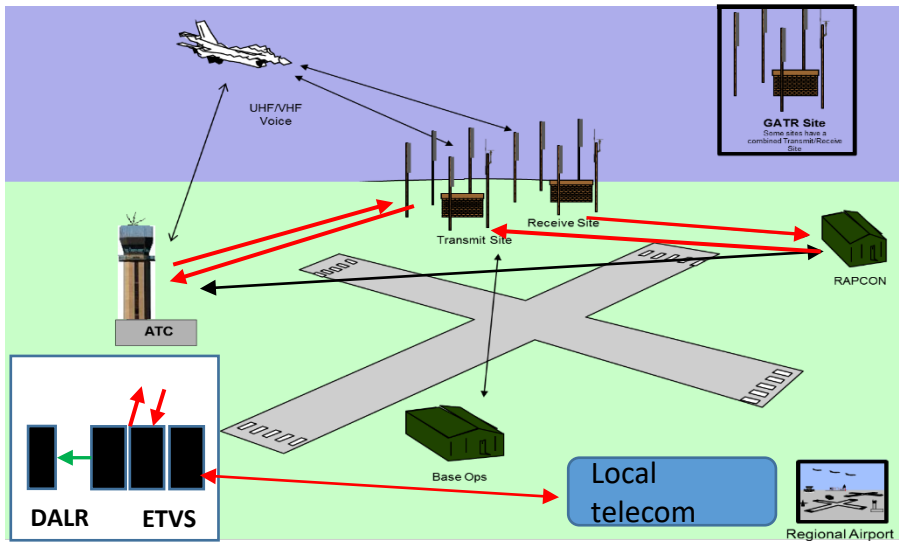
- $1.5M contract value
- Full & Open Competition

Anticipated contract type: FFP

POC: Mr. Edmund Wong, (781) 225-0705

HBA Potential Opportunity

Air Traffic Control Voice Communication Switch



Business Opportunity

- Seeking Commercial NDI replacement ATC Voice Communication Switch
- Advancing to VOIP technology
- VCS equipment, installation and integration with other ATC comm equipment

Schedule

- RFP Release: Jun 24
- Contract Award: Jun 25
- PoP: Jun 25 – Jun 34

Contract Information

Anticipated contract strategy:

- ~$150M contract value
- Full & Open Competition

Anticipated contract types:

- FFP, T&M, & IDIQ

POC: Ms. Mary Cooley, (405) 734-5172

HBA Potential Opportunity

AN/MSN-7 Tower Restoral Vehicle

Business Opportunity

- Refurbish the remote tower restoral vehicle through Programmed and Mobile Depot Maintenance processes
- Modify obsolete and repair current subsystems, components, and parts
- Provide Program Management, Inventory Control, Help Desk support & spare part procurement
- Available to Small or Large Business

Schedule

- Draft RFP Release: Jan 24
- RFP Release: May 24
- Contract Award: Mar 25
- PoP: Mar 25 – Mar 30

Contract Information

Anticipated contract strategy:

- ~$8.5M contract value
- Full & Open Competition

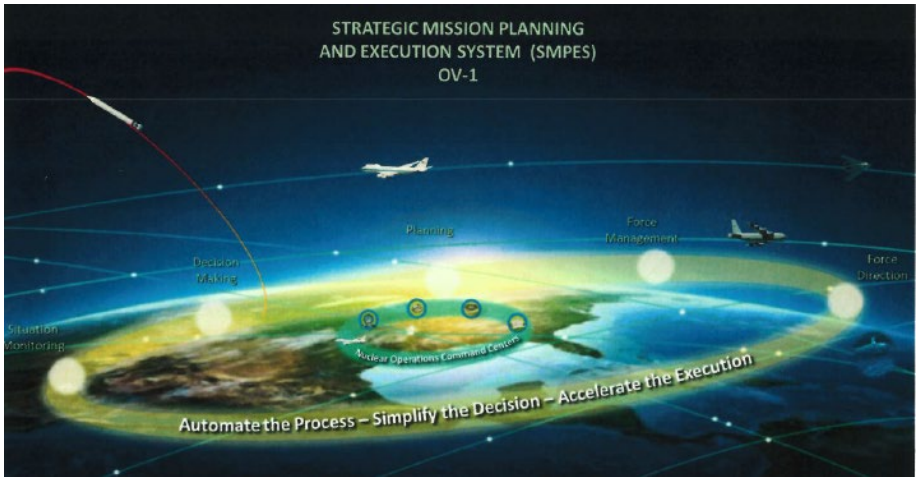
Anticipated contract type: FFP

POC: Ms. Mary Cooley (405) 734-5172

U S NAVY

HBC Potential Opportunity

Strategic Mission Planning and Execution System (SMPES)



Small Business Opportunity

- Integration and Platform Service Support
- Integration of existing/new capabilities into a single System-of-Systems construct based on lightweight, containerized functionality
- Focus on Agile and DevSecOps

Schedule

- RFP Release: Aug 23
- Contract Award: Feb 24
- PoP: Feb 24 – Feb 29

Contract Information

Anticipated contract strategy:

- ~$15M contract value
- Small Business Set-Aside

Anticipated contract types:

- FFP, CPIF, CPFF, & T&M

POC: Ms. Kimberly Lake, (402) 912-7522

503
E−767 MCU改修初号機受領記念
2023年2月17日

HBI Potential Opportunity

Radio Systems Upgrade – Japan E-767 AWACS

Small Business Opportunity

- New Tactical Radio Suite
- Secure Voice compliance
- Modernization
- Legacy Radio Suite Replacement

Notional Schedule

- RFP Release: Aug 23
- Contract Award: Jan 24
- PoP: Jan 24 – May 28

Contract Information

Anticipated contract strategy:

- ~$50M contract value
- Fair Opportunity
- Potential Small Business opportunity through Oasis SP Pool 3

Anticipated contract types:

- Market Research required

POC: Michael Canavan, (781) 225-3377

* *Excludes GFE Radios*

HBM Potential Opportunity

CAF Mission Planning System Contract Task Orders

Business Opportunity

- Mission Planning Environment (MPE) S/W development, integration, and maintenance support for Combat Air Forces and Global Strike platforms
- Includes JMPS and NOMS sustainment and development

Schedule

- Draft RFQ: Aug 23
- FOPR Release: Oct 23
- Contract Award: Mar 24
- PoP: Mar 24 - Mar 29

Contract Information

Anticipated contract strategy:

- ~$80M/ea contract value 2 TOs
- TBD, GSA MAC

Anticipated contract type: T&M

POC: Mr. Carl Hardy, (781) 225-4505

HBM Potential Opportunity

Support Agile Aircraft Efforts

Business Opportunity

- Mission Planning Environment (MPE) S/W development, integration, and maintenance support for Mobility and Special Missions platforms.
- Includes JMPS and NOMS sustainment and development

Schedule

- Draft RFQ: Apr 24
- FOPR Release: Jul 24
- Contract Award: Oct 24
- PoP: Oct 24 - Oct 27

Contract Information

Anticipated contract strategy:

- ~$49M/ea contract value 2 TOs
- TBD, GSA MAC

Anticipated contract type: T&M

POC: 1Lt Charles Treadwell,
(781) 225-9659

HBM Potential Opportunity

Mobility Air Forces Automated Flight Planning Service (MAFPS) Sustainment

Business Opportunity

- Sustain fielded software for MAFPS
- Level 1-3 maintenance support for software hosted in Cloud One
- Deploy upgrades on Agile schedule through CI/CD pipeline
- Maintain high Operational Availability of system for users
- 24/7/365 on-site and Level 1-3 Help Desk support for MAFPS
- Provide in-person/virtual training to MAFPS users

Schedule

- Draft RFQ: Aug 23
- FOPR Release: Oct 23
- Contract Award: Jan 24
- PoP: Jan 24 - Oct 28

Contract Information

Anticipated contract strategy:

- ~$100M contract value
- TBD, GSA MAC

Anticipated contract type: T&M

POC: Andrew Weeks, (781) 225-8159

HBM Potential Opportunity

Mission Planning Hardware: ACC Rugged Device

Small Business Opportunity

- Supply commercial best in class rugged laptop capable of supporting unique Mission Planning requirements

Schedule

- RFI Release: Aug 23
- RFQ Release: Sep 23
- Contract Award: Feb 24
- PoP: Feb 24 - Mar 25

Contract Information

Anticipated contract strategy:

- ~$2M contract value
- Comp using 2GIT or NASA SEWP
- Potential Small Business Set-Aside

Anticipated contract type: FFP

POC: John Stewart, (781) 225-3378

HBM Potential Opportunity

Mission Planning Hardware: AMC Workstation

Small Business Opportunity

- Supply commercial best in class workstation capable of supporting unique Mission Planning requirements

Schedule

- RFI Release: Sep 23
- RFQ Release: Oct 23
- Contract Award: Mar 24
- PoP: Mar 24 - Jun 25

Contract Information

Anticipated contract strategy:

- ~$5M contract value
- Comp using 2GIT or NASA SEWP
- Potential Small Business Set-Aside

Anticipated contract type: FFP

POC: John Stewart, (781) 225-3378

HBM Potential Opportunity

Mobility Air Forces Command & Control Family of Systems

Small Business Opportunity

- Project: Global Decision Support Systems (GDSS) C2 Systems Support
  - Operational application support services
  - Level II functional Help Desk support

Schedule

- Draft RFP Release: Oct 23
- RFP Release: Jan 24
- Contract Award: Aug 24
- PoP: Aug 24 – Aug 29

Contract Information

Anticipated contract strategy:

- ~$13M contract value
- GSA MAS IT Professional Services
- Potential Small Business Set-Aside

Anticipated contract type: T&M

POC: Mr. Mark Wright, (618) 229-6783

HBM Potential Opportunity

Mobility Air Forces Command & Control Family of Systems

Small Business Opportunity

- Project: Global Decision Support Systems (GDSS) Application Support
  - Software sustainment for MAFC2 Mission Planning software applications
  - Operational application support
  - Scope includes potential for software development

Schedule

- Draft RFP Release: Mar 24
- RFP Release: May 24
- Contract Award: Oct 24
- PoP: Oct 24 – Oct 29

Contract Information

Anticipated contract strategy:

- ~$53M contract value
- GSA MAS IT Professional Services
- Potential Small Business Set-Aside

Anticipated contract type: T&M

POC: Mr. Mark Wright, (618) 229-6783

HBM Potential Opportunity

Mobility Air Forces Command & Control Family of Systems

Small Business Opportunity

- Project: Enterprise Security Services (ESS)
  - Assessment & Authorization (A&A) for the Risk Management Framework Process
  - Security Scans
  - A&A Documentation
  - Auditing & Code Analysis

Schedule

- Draft RFP Release: Dec 23
- RFP Release: Feb 24
- Contract Award: Jul 24
- Base/Transition: Aug 24 – Oct 24
- PoP: Aug 24 – Aug 29

Contract Information

Anticipated contract strategy:

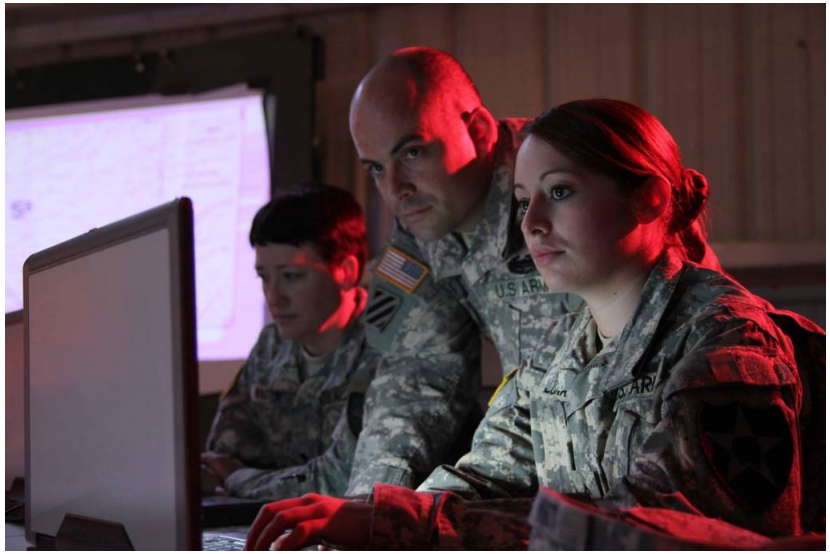
- ~$18M contract value
- GSA MAS IT Professional Services
- Potential Small Business Set-Aside

Anticipated contract type: T&M

POC: Mr. Mark Wright, (618) 229-6783

HBM Potential Opportunity

Mobility Air Forces Command & Control Family of Systems



Small Business Opportunity

- Project: Mobility Enterprise Information Services (MEIS)
  - Sustainment and operations support of the MEIS platform services, information services, and applications
  - Scope includes potential for software development

Schedule

- Draft RFP Release: Sep 23
- RFP Release: Nov 23
- Contract Award: Mar 24
- PoP: May 24 – May 29

Contract Information

Anticipated contract strategy:

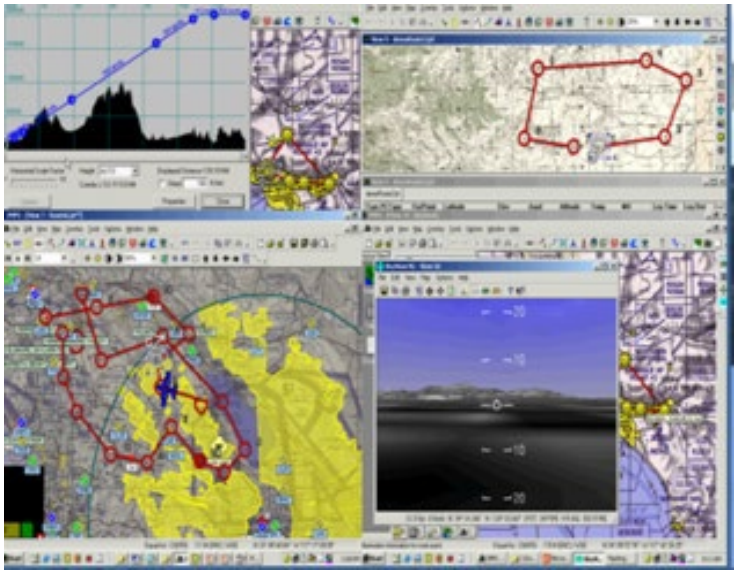
- ~$50M contract value
- GSA MAS IT Professional Services
- Potential Small Business Set-Aside

Anticipated contract type: T&M

POC: Mr. Mark Wright, (618) 229-6783

HBM Potential Opportunity

Core Mission Planning Follow-on Development and Sustainment



Business Opportunity

- Follow on development work to continue building the Joint Mission Planning System (JMPS) Open Mission System (JOMS) infrastructure using Agile Software Development practices to build and deploy the Unified Planner system in JOMS.

Schedule

- RFQ Release: Jun 24
- Contract Award: Nov 24
- PoP: Nov 24 - Mar 29

Contract Information

Anticipated contract strategy:

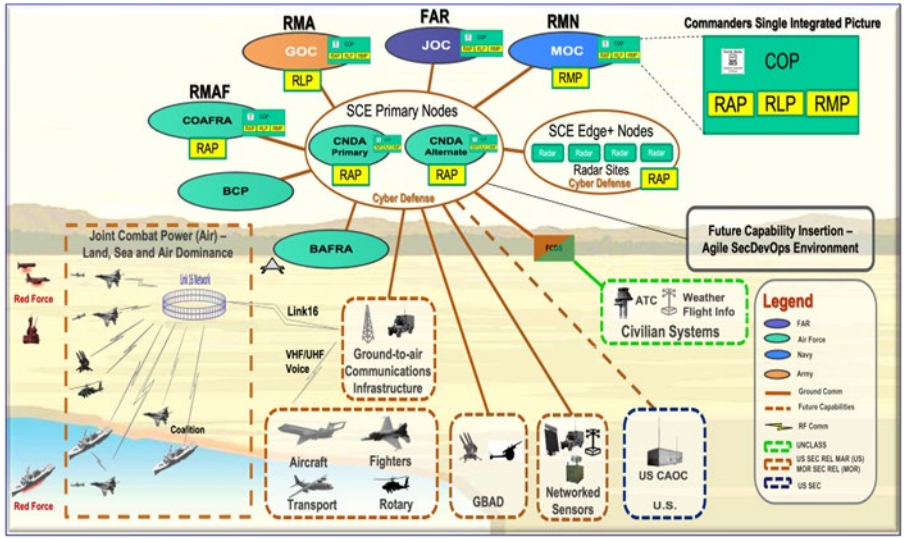
- $127M contract value
- GSA Oasis, GSA Alliant, or GSA MAS IT Professional Service

Anticipated contract type: T&M

POC: Maj Casey Seibert, (781) 225-9180

HBN Potential Opportunity

Morocco Air Command and Control (C2) Modernization



Business Opportunity

- Ground-based Air C2 system
  - Secure Computing Environment and Mission System applications
  - Integration of C2 with Air Defense radars
  - MIDS JTRS terminals
  - COMSEC support
  - Link 16 Ground Earth Stations
  - SAASM GPS receivers
  - Voice Control System and integration of legacy phones/radios
  - Training, Contractor Logistics Support

Schedule

- RFP Release: Nov 23
- Contract Award: Jun 24
- PoP: Jun 24 – Aug 27

Contract Information

Anticipated contract strategy:

- ~$61M contract value
- Full & Open Competition

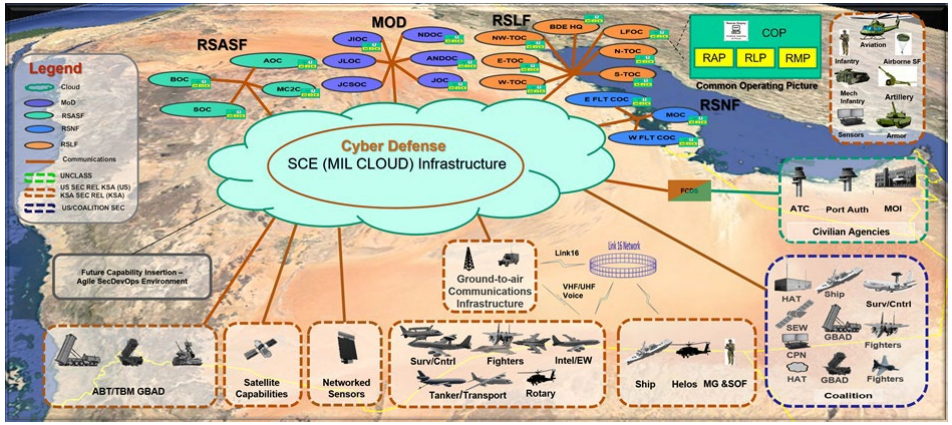
Anticipated contract types:

- Combination of FFP, CPFF, & T&M

POC: Mr. Dave Falvey 617-281-3271

HBN Potential Opportunity

Kingdom of Saudi Arabia (KSA) Integrated Air and Missile Defense (IAMD) Command and Control (C2)



Business Opportunity

- C4I Mission Applications
  - Tactical C2
  - Modernization
  - Targeting
  - Intelligence
  - Training
- Transportable Mode 5 Sensors
- Integration and Test
- Spares, Training, CLS

Schedule

- Congressional Notification: Oct 23
- FMS Case Offer: Dec 23
- FMS Case Implementation: Jul 24
- RFPs Released: Dec 24
- Contract Awards: Jul 25
- FMS Case PoP: Jul 24 – Jun 32

All dates notional. Schedule dependent on CN approval & FMS Case implementation.

Contract Information

Anticipated contract strategy:

- ~$560M combined contract values
- Multiple competitive contract awards

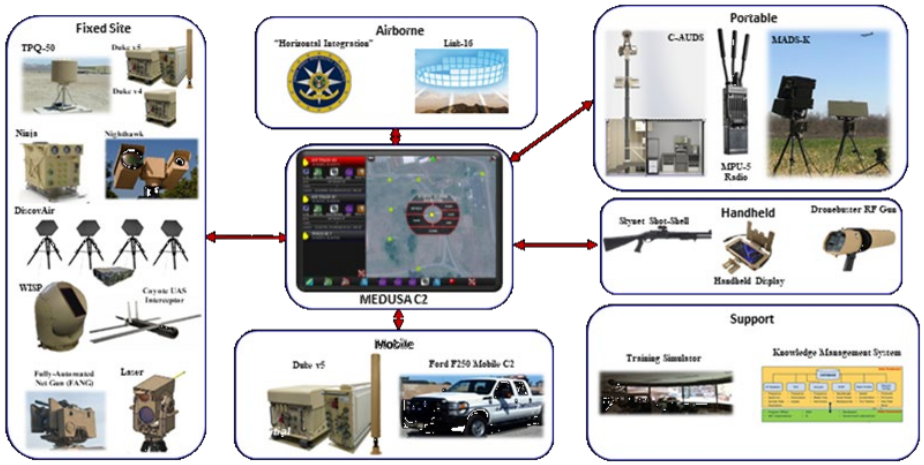
Anticipated contract types:

- Combination of FFP, CPFF, & T&M

POC: Mr. Timothy Roche, (781) 225-0375

HBU Potential Opportunity

Counter-small Unmanned Aircraft Systems (C-sUAS)



Business Opportunity

- Provide support and sustainment to fielded systems for airbase air defense
- Provide field service representatives both CONUS and OCONUS
- Provide sparing support, warehousing support, help desk monitoring and initial system troubleshooting et al
- Provide access to SME support and sparing support for several OEMs

Schedule

- Draft RFP Release: Jan 24
- RFP Release: Jul 24
- Contract Award: Sep 24
- Contract transition: Sep 24 – Mar 25
- PoP: Mar 25 – Mar 30

Contract Information

Anticipated contract strategy:

- ~$107M contract value
- Full & Open Competition

Anticipated contract types:

- FFP, CPIF, and CPFF

POC: Ms. Linda Haines, (781) 225-6733

photo courtesy of Boeing Corp

HBZ Potential Opportunity

Endpoint Security System (ESS)

Small Business Opportunity

- Produce a Commercial of the Shelf ESS solution to network 18 TYQ-23A Systems over a classified network

Schedule

- RFP Release: Feb 24
- Contract Award: Mar 24
- PoP:
  - Development: Apr 24 – Sep 24
  - Procurement/Production: Oct 24 – Jan 25

Contract Information

Anticipated contract strategy:

- ~$1M contract value

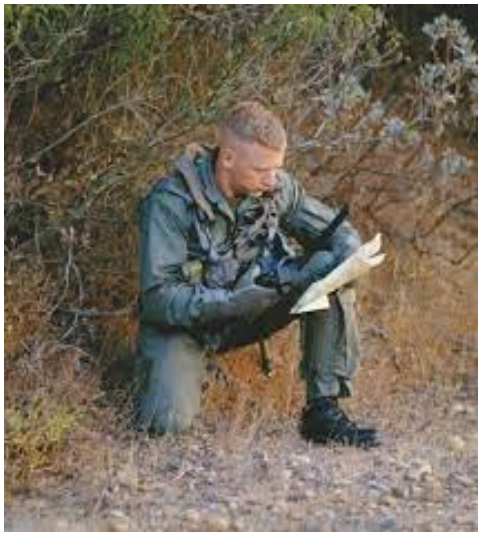
Anticipated contract types:

- CPIF (Development)
- FFP (Procurement/Production)

POC: Bruce Fisk, (801) 586-2225

HBZ Potential Opportunity

Next Generation Survival Radio (NGSR)



Business Opportunity

- Potential Follow-on production award for ~48K handheld radios
- Focus on Digital Engineering artifacts
- Acquisition and Contract strategy enables frequent Government and Industry collaboration
- Acquisition Strategy offers compressed timeline
- Rapid Fielding and Procurement CA : Jun 27 – Sep 29

Schedule

- RFP Release: Oct 23
- OTA Contract Award: Jan 24
- PoP:
  - Development: Aug 23 – Jun 27

Contract Information

Anticipated contract strategy:

- ~$25M prototype contract
- Other Transaction Authority (OTA) (SOSSEC)

Anticipated contract types:

- CPIF
- FFP Plus Incentive

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HB Current Business FY23/1QFY24

Description	Type	FY23				FY24
		2nd Quarter JAN-MAR	3rd Quarter APR-JUN		4th Quarter JUL-SEP	1st Quarter OCT-DEC
Command and Control Incident Management Emergency Response (C2IMERA)	Sustainment Support			FOPR		Award
ACE-IOS Follow on	Modernization and Sustainment		RFP			Award
AF DCGS Product Support Integration (PSI)	Sustainment Support		RFP			Award
AF DCGS Zero Trust RDT&E	Investment / RTD&E			RFP		
Physical Security Information Management (PSIM) Software	Investment / RTD&E			RFP	Award	

Now Timeline

Strategic Directorate Challenges

- Strategic AF pivot to the near-peer fight driving demand for rapid acquisition
- New workloads without additional people—focusing on attrition-based hiring, leveraging direct cite authorizations, and smart partnerships
- Innovation initiatives across the DAF seeking PoR status—often without defined requirements or funding
- Insufficient development funding for base defense and C-sUAS despite evolving threats
- Global shipping issues, supply chain disruptions, and labor shortages